

Dilemma of Values in Public Policy Accountability: Implementation of the Street Vendors Empowerment Policy Network in Makassar City¹

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Abstract

Policy network is a container that can combine efficient and democratic values as the classic debate of the public accountability study until today. Community Empowerment Agency (CEA) is a network-based organization that implements street vendors policy in Makassar City. The aim of study is to explain the cognitive, normative, and regulative systems of CEA in implementation of street vendors empowerment policy in Makassar City.

Based on the pairing patterns and making explanation analysis, in which the pattern of theoretical and study of results of cognitive, normative, and regulative systems of CEA showed the sharing resources among stakeholders (efficiency) and togetherness among them (democracy) is not realized in the implementation of the street vendors empowerment policy. Time series analysis showed the number of street vendors in the last 7 years has increased significantly. This is due to the government design the CEA system resembling bureaucratic system is oriented to leaders command and strict rules. Furthermore, the cognitive system of this institution has dominated cadres with the bureaucratic values so that they do not have the creativity in the empowerment of street vendors. Normative system of the institution has not yet have values and norms of the network that can be used of cadres in implementation of the street vendors empowerment policy effectively. Similarly, regulative system should encouraged the members of this institution are autonomous or not hierarchical in the empowerment of street vendors as characteristic of the network.

Keywords: Efficient and Democratic Values, Policy Accountability, and Implementation Network

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